



CFIT FORCE

CLAY COUNTY FOOD
INSECURITY TASKFORCE

A unified strategic framework for addressing
food insecurity in Clay County

June 2026

A program of: **[wastenot
wantnot]**
RESCUING FOOD + HELPING PEOPLE

Our History



**CFIT
FORCE**
CLAY COUNTY FOOD
INSECURITY TASKFORCE

FOUNDERS

Alexandra Reinhardt, Project Manager, Community Health & Well-Being for Baptist Health and Kathleen Spears, PhD, President and Executive Director of Waste Not Want Not brought together key players in the hunger space including Jennifer Knight of The Kitchen of Clay County; Robert Bass of Celebration Church; Patrick Flanagan of Challenge Enterprises; Hannah Graham and Kyerstin Meeks of the Florida Department of Health; and Daniel Schmidt of the Health Planning Council of Northeast Florida.

PURPOSE

Examine the root causes of an escalating food insecurity rate of 12% in Clay County (up from 8.8% in prior years) and determine the best practical ways to address this issue.

CONVENING

Held our first meeting in June 2025, and by August 2025 we had developed our mission, vision, and call to action.

Our Foundation



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MISSION

Reduce hunger and improve community health by expanding equitable food access, advancing education, and driving systemic change through collaboration and community voice.

VISION

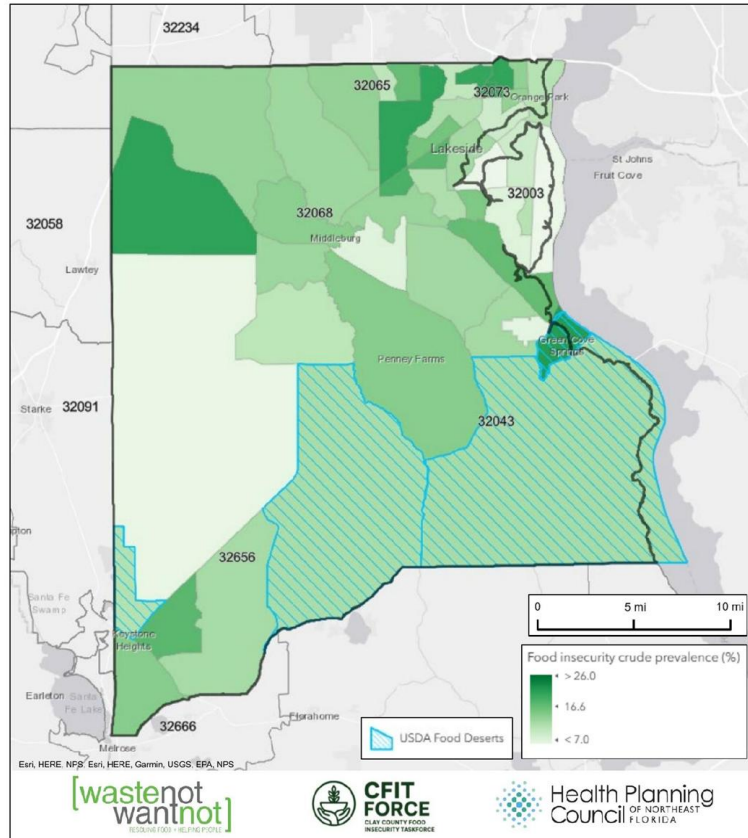
A Clay County where every resident has reliable access to nutritious food, stronger health, and a community united against hunger.

CALL TO ACTION

Nourish a stronger and healthier Clay County...together.

The Need: The State of Food Insecurity in Clay County

Clay County Food Insecurity & Food Deserts



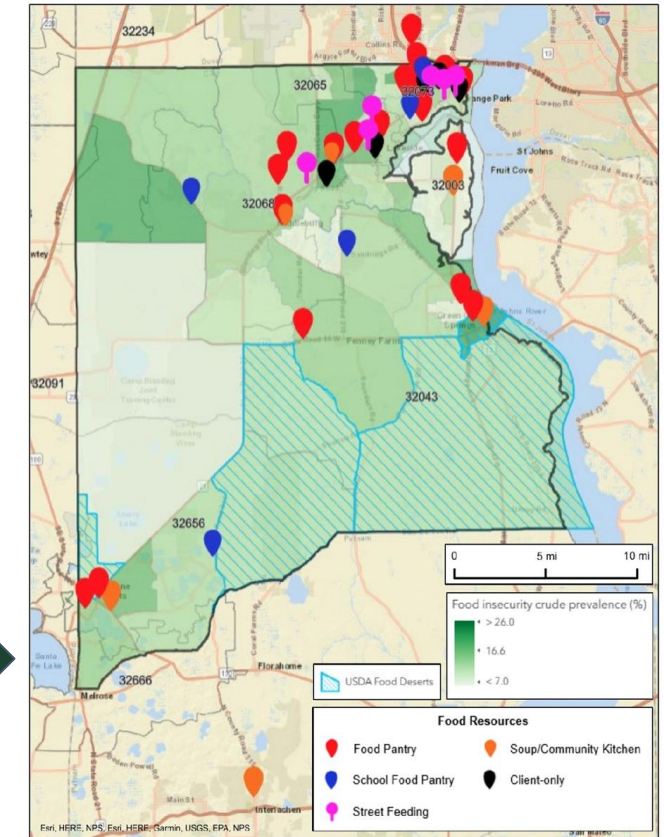
Food Insecurity Rates & Food Desert Overlay

- Where are food insecurity rates highest across Clay County census tracts? **Darker green = higher prevalence**
- To what extent do food-insecure communities overlap with USDA designated food deserts?

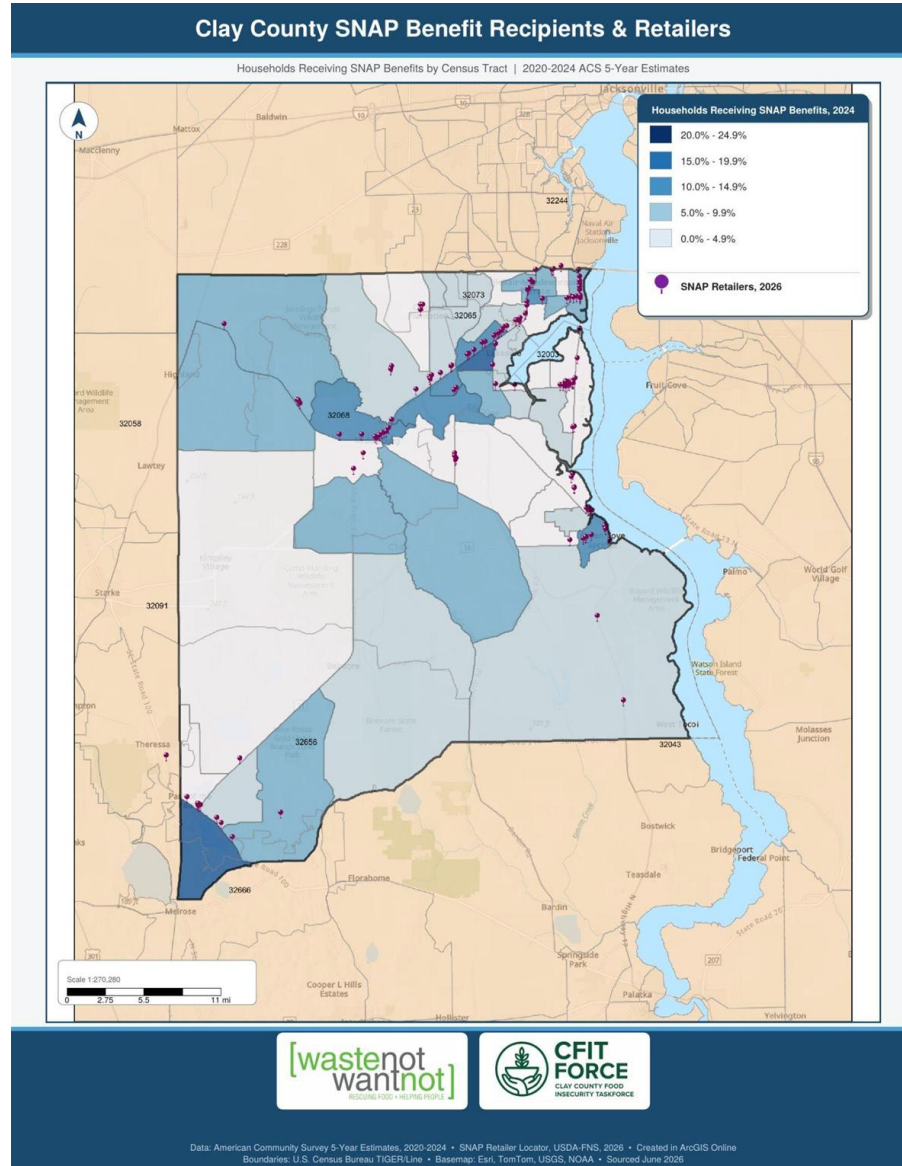
Where Are the Resources?

This map identifies which communities are saturated with support, and which pocketed areas are underserved and in need of more.

Clay County Food Insecurity, Food Deserts, & Food Resources



The Need: The State of Food Insecurity in Clay County



SNAP Retailers vs. Recipients

Mapping SNAP benefit recipients against authorized SNAP retailers to illuminate where households are receiving benefits but limited nearby places to use them.

Geographic Priority Areas Identified

- Green Cove Springs
- Keystone Heights
- Middleburg

What We Do

Collect, analyze, and leverage data, collaborations, and participant feedback to implement solutions to the food security needs of our community and assess progress, impact, and the evolution of these solutions on food insecurity in Clay County, Florida.



CFIT OPERATES THROUGH THREE SUBCOMMITTEES

01

Committee on Systemic Change

Leads collaborative efforts to address root causes of food insecurity by identifying structural and systemic barriers.

02

Food Access Committee

Collaborates with partners to improve food access by identifying gaps, supporting community-driven strategies, and promoting awareness.

03

Self-Sufficiency Committee

Promotes self-sufficiency by addressing underlying drivers of food insecurity through education, financial literacy, and resource connection.

SYSTEMIC CHANGE COMMITTEE

Alexandra Reinhardt

Systemic Change Subcommittee Chairperson

Project Manager, Community Health & Well-Being, Baptist Health



Goal 1

✓ COMPLETE

Develop a process for more individuals and organizations to become SNAP enrollers

- Identified SNAP training partner
- Implemented a training frequency schedule
- Identified training locations

Goal 2

✓ COMPLETE

Identify geographic areas lacking food resources

- Completed food resource mapping*

*While the initial maps were completed, we will continually update as needed

Goal 3

ON-GOING

Identify structural barriers in food distribution

- Committee continues to research and examine structural and systemic issues
- Completed SNAP recipient mapping*
- Completed SNAP retailer mapping*

*While the initial maps were completed, we will continually update as needed

Goal 4

LONG-TERM

Improve accessibility of summer meal programs for children

- Committee is seeking participation from the school district and continuing to research this issue

SNAP Enrollment Training — April 24, 2026

Orange Park Library · Systemic Change + Food Access Committees — Shared Goal 1 ✓

CFIT's first SNAP enrollment training expanding the network of organizations equipped to enroll individuals in SNAP.

18

PERSONS ATTENDED

83%

PLAN TO HELP CLIENTS ENROLL IN SNAP

BIGGEST BARRIER TO CLIENT SNAP ENROLLMENT

- Unsure of eligibility/qualification rules → 33%
- Technology or computer access → 25%
- Gathering required documentation → 17%
- Fear of immigration status impact → 17%

Eligibility confusion ranked #1 — exactly what this training was designed to address.

WHAT ORGANIZATIONS NEED TO START ENROLLING

- Technology emerged as the top additional need → computers, printers, iPads, and digital literacy support were most cited

PREFERRED TRAINING CADENCE

- 42% want quarterly trainings

More trainings are coming. Each one will deepen our data and grow the enrollment network.



FOOD ACCESS COMMITTEE

Jennifer Knight

Food Access Subcommittee Chairperson

Vice President, The Kitchen of Clay County



Goal 1

ON-GOING

Increase the number of organizations that can enroll individuals into SNAP

- First training event held April 2026; 18 attendees, 83% intent to enroll clients
- Trained 4 additional organizations

Goal 2

✓ COMPLETE

Identify gaps in food access schedules

- Schedule gap analysis created to identify food access gaps (will evaluate on an ongoing basis)

Goal 3

ON-GOING

Fill gaps in food access schedules by recruiting and coordinating partners

- Conversations with Waste Not Want Not partners underway to fill gaps in food access schedules

Goal 4

ON-GOING

Ensure key stakeholders have up-to-date information on food access

- Food Access Resource Booklet/QR code flyers in development
- Linksi, a program of Impact Clay, has been launched; Waste Not partners are required to enroll in Linksi
- Outreach materials for utility companies/schools/low-wage employers in development

Food Distribution Gaps Analysis

When and where Clay County partners distribute food — and where the gaps remain. Built to inform our coordinated response to food insecurity across the county.



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Calendar View of Distribution

Weekly partners recur every week, bi-weekly every other, monthly once. Tags: W = Weekly, B = Bi-Weekly, M = Monthly.

	Mon	Tue	Wed	Thu	Fri	Sat	Sun
Wk 1	Food Pantry GCS W Lake Area Ministries W Calvary Baptist W Wilkinson Jr High Kitchen Shelves** W Celebration Church OP W Orange Park Methodist W	Food Pantry GCS W Mission of the Dirt Road** W Agape House** W Calvary Assembly of God B Middletowne Apts W Clay County Outreach W	Orange Cove SDA W Food Pantry GCS W Lake Area Ministries W Clay County Outreach W	Food Pantry GCS W Lake Area Ministries W Black Creek Food Bridge W Calvary Baptist W Agape House** W First Black Creek Baptist M	Food Pantry GCS W Challenge Enterprises** W Calvary Methodist B Springs Church W Tabernacle of Jesus Christ W	Food Pantry GCS B Kitchen of Clay GCS W Kitchen of Clay Keystone W Black Creek Bread Basket W Kitchen of Clay Middleburg W Journey Church B Kitchen of Clay OP W Las Marketplace W	Mission of the Dirt Road** W Tabernacle of Jesus Christ W Las Marketplace W
Wk 2	Food Pantry GCS W Lake Area Ministries W Calvary Baptist W Wilkinson Jr High Kitchen Shelves** W Celebration Church OP W Orange Park Methodist W	Food Pantry GCS W Mission of the Dirt Road** W Agape House** W Middletowne Apts W Clay County Outreach W	Orange Cove SDA W Food Pantry GCS W Lake Area Ministries W Clay County Outreach W	Food Pantry GCS W Lake Area Ministries W Black Creek Food Bridge W Calvary Baptist W Agape House** W	Food Pantry GCS W Challenge Enterprises** W Circle of Hope B Springs Church W Tabernacle of Jesus Christ W	Kitchen of Clay GCS W Kitchen of Clay Keystone W Black Creek Bread Basket W Kitchen of Clay Middleburg W Kitchen of Clay OP W Las Marketplace W	Mission of the Dirt Road** W Clay County Outreach B Tabernacle of Jesus Christ W Las Marketplace W
Wk 3	Food Pantry GCS W Lake Area Ministries W Calvary Baptist W Wilkinson Jr High Kitchen Shelves** W Celebration Church OP W Orange Park Methodist W	Food Pantry GCS W Mission of the Dirt Road** W Agape House** W Calvary Assembly of God B Middletowne Apts W Clay County Outreach W	Orange Cove SDA W Food Pantry GCS W Lake Area Ministries W St. Catherine's M Clay County Outreach W	Food Pantry GCS W Lake Area Ministries W Black Creek Food Bridge W Calvary Baptist W Agape House** W Orange Park High School M	Food Pantry GCS W Challenge Enterprises** W Calvary Methodist B Springs Church W Tabernacle of Jesus Christ W	Food Pantry GCS B Kitchen of Clay GCS W Kitchen of Clay Keystone W Black Creek Bread Basket W Kitchen of Clay Middleburg W St. Luke's Catholic M Journey Church B Kitchen of Clay OP W St. Catherine's M Impact Clay Train** M Las Marketplace W	Mission of the Dirt Road** W Tabernacle of Jesus Christ W Las Marketplace W
Wk 4	Food Pantry GCS W Lake Area Ministries W Calvary Baptist W Wilkinson Jr High Kitchen Shelves** W Celebration Church OP W Orange Park Methodist W	Food Pantry GCS W Mission of the Dirt Road** W Agape House** W Middletowne Apts W Clay County Outreach W	Orange Cove SDA W Food Pantry GCS W Lake Area Ministries W Clay County Outreach W	Food Pantry GCS W Lake Area Ministries W Black Creek Food Bridge W Calvary Baptist W Agape House** W	Food Pantry GCS W Challenge Enterprises** W Circle of Hope B Springs Church W Tabernacle of Jesus Christ W	Kitchen of Clay GCS W Immanuel Anglican M Kitchen of Clay Keystone W Black Creek Bread Basket W Good Samaritan M Kitchen of Clay Middleburg W Kitchen of Clay OP W Las Marketplace W	Mission of the Dirt Road** W Clay County Outreach B Tabernacle of Jesus Christ W Las Marketplace W

WEEKLY & BI-WEEKLY PARTNERS

Weekly & Bi-Weekly Distributions

Partners that distribute every week or every other week, mapped to the hour they operate. This is the backbone of the county's food access.



	8 AM	9 AM	10 AM	11 AM	12 PM	1 PM	2 PM	3 PM	4 PM	5 PM	6 PM	7 PM
Mon			Food Pantry GCS Lake Area Ministries Wilkinson Jr High Kitchen Shelves** Celebration Church OP	Food Pantry GCS Lake Area Ministries Calvary Baptist Wilkinson Jr High Kitchen Shelves** Celebration Church OP	Food Pantry GCS Lake Area Ministries Wilkinson Jr High Kitchen Shelves** Celebration Church OP	Food Pantry GCS First Black Creek Baptist (M)	Food Pantry GCS First Black Creek Baptist (M)	Food Pantry GCS Orange Park Methodist	Orange Park Methodist			
Tue		Agape House**	Food Pantry GCS Agape House** Calvary Assembly of God Middletowne Apts	Food Pantry GCS Calvary Assembly of God	Food Pantry GCS	Food Pantry GCS	Food Pantry GCS	Food Pantry GCS	Clay County Outreach	Clay County Outreach	Mission of the Dirt Road** Clay County Outreach	Clay County Outreach
Wed			Food Pantry GCS Lake Area Ministries	Food Pantry GCS Lake Area Ministries	Food Pantry GCS Lake Area Ministries	Food Pantry GCS	Food Pantry GCS	Food Pantry GCS	Orange Cove SDA Clay County Outreach	Orange Cove SDA Clay County Outreach	Clay County Outreach	Clay County Outreach
Thu	Black Creek Food Bridge	Black Creek Food Bridge Agape House**	Food Pantry GCS Black Creek Food Bridge Agape House**	Food Pantry GCS Calvary Baptist	Food Pantry GCS	Food Pantry GCS	Food Pantry GCS	Food Pantry GCS		Lake Area Ministries	Lake Area Ministries	
Fri		Springs Church	Food Pantry GCS Challenge Enterprises** Circle of Hope Springs Church	Food Pantry GCS Calvary Methodist Springs Church	Food Pantry GCS Tabernacle of Jesus Christ							
Sat		Black Creek Bread Basket Journey Church	Food Pantry GCS Black Creek Bread Basket Journey Church	Food Pantry GCS Kitchen of Clay GCS Kitchen of Clay Middleburg Kitchen of Clay OP	Food Pantry GCS Kitchen of Clay GCS Kitchen of Clay Keystone Kitchen of Clay Middleburg Journey Church Kitchen of Clay OP Las Marketplace	Kitchen of Clay Keystone Journey Church Las Marketplace						
Sun				Mission of the Dirt Road**	Las Marketplace	Clay County Outreach Tabernacle of Jesus Christ Las Marketplace	Clay County Outreach	Clay County Outreach	Clay County Outreach			

REGIONAL BREAKDOWN

Green Cove Springs

4
Partners

30
Active Hour Blocks

54
Gap Hour Blocks

36%
Coverage

Fragile —
Single Source

⚠️ Priority Zone – Coverage looks adequate on paper, but nearly all of it comes from ONE site – the Food Pantry of Green Cove Springs. Remove it and the region is almost entirely uncovered. This is not resilient coverage.

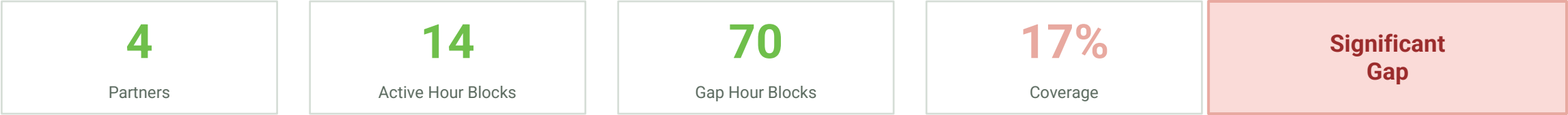
HOURLY COVERAGE — MON–SUN, 8 AM–8 PM

	8 AM	9 AM	10 AM	11 AM	12 PM	1 PM	2 PM	3 PM	4 PM	5 PM	6 PM	7 PM
Mon			Food Pantry GCS	Food Pantry GCS	Food Pantry GCS	Food Pantry GCS	Food Pantry GCS	Food Pantry GCS				
Tue			Food Pantry GCS	Food Pantry GCS	Food Pantry GCS	Food Pantry GCS	Food Pantry GCS	Food Pantry GCS				
Wed			Food Pantry GCS	Food Pantry GCS	Food Pantry GCS	Food Pantry GCS	Food Pantry GCS	Food Pantry GCS				
Thu			Food Pantry GCS First Black Creek Baptist (M)	Food Pantry GCS First Black Creek Baptist (M)	Food Pantry GCS	Food Pantry GCS	Food Pantry GCS	Food Pantry GCS				
Fri			Food Pantry GCS Challenge Enterprises**	Food Pantry GCS	Food Pantry GCS							
Sat			Food Pantry GCS	Food Pantry GCS Kitchen of Clay GCS	Food Pantry GCS Kitchen of Clay GCS							
Sun												

**Population of Green Cove Springs is approximately 10,275 · Florida Office of Economic and Demographic Research, 2025*

REGIONAL BREAKDOWN

Keystone Heights



Priority zone

HOURLY COVERAGE — MON–SUN, 8 AM–8 PM

	8 AM	9 AM	10 AM	11 AM	12 PM	1 PM	2 PM	3 PM	4 PM	5 PM	6 PM	7 PM
Mon			Lake Area Ministries	Lake Area Ministries	Lake Area Ministries							
Tue											Mission of the Dirt Road**	
Wed			Lake Area Ministries	Lake Area Ministries	Lake Area Ministries							
Thu										Lake Area Ministries	Lake Area Ministries	
Fri												
Sat			Immanuel Anglican	Immanuel Anglican	Kitchen of Clay Keystone	Kitchen of Clay Keystone						
Sun				Mission of the Dirt Road**								

**Population of Keystone Heights is approximately 1,471 · Florida Office of Economic and Demographic Research, 2025*

REGIONAL BREAKDOWN

Middleburg

8

Partners

14

Active Hour Blocks

70

Gap Hour Blocks

17%

Coverage

Significant Gap

Priority zone — 8 partners, but heavily clustered in mornings, leaving most of the week empty.

HOURLY COVERAGE — MON–SUN, 8 AM–8 PM

	8 AM	9 AM	10 AM	11 AM	12 PM	1 PM	2 PM	3 PM	4 PM	5 PM	6 PM	7 PM
Mon			Wilkinson Jr High Kitchen Shelves**	Calvary Baptist Wilkinson Jr High Kitchen Shelves**	Wilkinson Jr High Kitchen Shelves**							
Tue		Agape House**	Agape House**									
Wed												
Thu	Black Creek Food Bridge	Black Creek Food Bridge Agape House**	Black Creek Food Bridge Agape House**	Calvary Baptist								
Fri												
Sat	Good Samaritan	Black Creek Bread Basket Good Samaritan St. Luke's Catholic	Black Creek Bread Basket Good Samaritan St. Luke's Catholic	Kitchen of Clay Middleburg St. Luke's Catholic	Kitchen of Clay Middleburg							
Sun												

*Population of Middleburg is approximately 12,881 · U.S. Census Bureau, 2020

REGIONAL BREAKDOWN

Orange Park

15

Partners

39

Active Hour Blocks

45

Gap Hour Blocks

46%

Coverage

Healthy Coverage

Best-covered region; includes Fleming Island. The region with higher weekday-evening and Sunday coverage.

HOURLY COVERAGE — MON–SUN, 8 AM–8 PM

	8 AM	9 AM	10 AM	11 AM	12 PM	1 PM	2 PM	3 PM	4 PM	5 PM	6 PM	7 PM
Mon			Celebration Church OP	Celebration Church OP	Celebration Church OP			Orange Park Methodist	Orange Park Methodist			
Tue			Calvary Assembly of God Middletowne Apts	Calvary Assembly of God					Clay County Outreach	Clay County Outreach	Clay County Outreach	Clay County Outreach
Wed						Orange Cove SDA St. Catherine's	Orange Cove SDA St. Catherine's	St. Catherine's	St. Catherine's Clay County Outreach	St. Catherine's Clay County Outreach	St. Catherine's Clay County Outreach	Clay County Outreach
Thu										Orange Park High School	Orange Park High School	
Fri		Springs Church	Circle of Hope Springs Church	Calvary Methodist Springs Church	Tabernacle of Jesus Christ							
Sat		Journey Church	Journey Church	Kitchen of Clay OP	Journey Church Kitchen of Clay OP Las Marketplace	Journey Church St. Catherine's Las Marketplace	St. Catherine's	St. Catherine's	St. Catherine's	St. Catherine's	St. Catherine's	
Sun					Las Marketplace	Clay County Outreach Tabernacle of Jesus Christ Las Marketplace	Clay County Outreach	Clay County Outreach	Clay County Outreach			

*Population of Orange Park is approximately 9,158 · Florida Office of Economic and Demographic Research, 2025

Where We Are & Where Focus Must Go

COVERAGE Mornings are stacked Strong 10 AM–12 PM coverage countywide — but that window is inside working hours and largely inaccessible to the working families and ALICE households we aim to reach.	CRITICAL GAP Evenings, Sundays & Friday afternoons are nearly empty After 5 PM, on Sundays, and Friday afternoons coverage is near zero — exactly when working families are most available.
GEOGRAPHIC PRIORITY Three regions need urgent attention Green Cove Springs, Keystone Heights, Oakleaf, and Middleburg show significant gaps in both number of sites and coverage hours.	OUR FOCUS Coordinate for impact — not just add more CFIT's role is to champion filling gaps, and coordinate across regions.



PROJECT PANTRY

Free, 24/7 community food access for Clay County.

Hosted by libraries and parks. Sponsored by neighbors.

A 4-site pilot for Clay County libraries, parks, and schools

In partnership with The Kitchen of Clay County

Why 24/7, no-questions-asked matters

Existing food pantries do essential work. But they have limits.

Where traditional pantries can't reach

- Closed evenings, weekends, holidays
- Hard to reach without a car
- Stigma keeps some neighbors away
- Paperwork, ID checks, eligibility forms
- Working families miss the open hours

What Project Pantry adds

- Open 24 hours, every day
- Walking-distance to housing and bus routes
- Take what you need. No questions, no forms.
- Right next to libraries and parks people already trust
- Backed by a sponsor and a nonprofit, not staff

What a Project Pantry looks like

Engineered for outdoor use, vandal resistance, and visibility.



Built for Florida weather

48" x 25" x 68". PT Southern Yellow Pine, cedar doors, shingle roof.
~\$695 / no electric / removable.



Vandal-resistant

Sturdy double-door cabinet, magnetic catches, sealed packaging rules.
Sited where foot traffic is high.



Built-in usage counter

Every door open is logged. Real demand data by site, day, and time —
with no burden on neighbors using the pantry.



Posted donation rules

Shelf-stable food and hygiene only. Sealed packaging. Visible exp.
dates.

Three roles. One simple model.

Modeled on Adopt-a-Mile. Tested. Trusted. Easy to scale.



HOST

Library, park, or school

- Provides the site
- Names a staff point of contact
- Allows access for stocking
- No financial obligation



SPONSOR

Adopt-a-Pantry partner

- Stocks 2x per week minimum
- Inspects weekly
- \$1,500/yr suggested commitment
- Recognition on signage



OPERATOR

The Kitchen of Clay County

- Manages site selection and matching
- Provides build, install, training
- Carries insurance
- Backstops sponsors who fall behind

Adopt-a-Pantry: how sponsors plug in

Same idea as Adopt-a-Mile. Local businesses, civic clubs, and churches own a site for a year.

THE COMMITMENT

12 months. Renewable.

- Stock the pantry 2x per week (shelf-stable + hygiene)
- Inspect weekly: clean, remove expired, photograph
- Suggested \$1,500/year for stocking budget
- Logo on pantry signage and the KCC website
- Recognition at the annual sponsor event

WHO WE'RE TALKING TO

Sponsor pipeline



Faith partners

Hibernia Baptist, Fleming Island UMC, St. William, Grace Anglican



Civic clubs

Rotary, Lions, Knights of Columbus chapters across Clay



Corporate

Publix, Wawa, Costco, Clay Electric, local realty and law firms

Year-1 target: 4 sponsors · \$6,000 in stocking commitments · \$10K-\$15K in-kind food

We've thought through the risks

Every concern has a posted answer, a process, and a backstop.

Vandalism or theft	Sturdy double-door build. Sited where foot traffic is high. Weekly inspection. KCC covers replacement parts.
Expired or unsafe food	Posted donation rules. Weekly sponsor checks. Monthly KCC audit.
Sponsor falls behind	60-day SLA. KCC monitors logs. KCC stocks the gap and reassigns.
Liability concerns	MOU + KCC general and product liability. FL Good Samaritan Act (768.136) applies.
Encampment / loitering	Sites chosen for visibility. Host can request temporary closure or relocation.

KCC carries general liability and product-liability coverage on every site. Your facility is named insured.

THE ASK

WHAT YOUR FACILITY PROVIDES

- ✓ A 4 ft x 3 ft footprint near a well-lit entrance
- ✓ Schools: outside the secured perimeter (parent loop)
- ✓ A staff point of contact (~15 min/month)
- ✓ 30-day notice to remove if it doesn't work out

WHAT YOU DO NOT PROVIDE

- No funding
- No staff time beyond a host POC
- No insurance liability (KCC carries it)
- No food handling or stocking



SELF-SUFFICIENCY COMMITTEE

Kathleen Spears, PhD

Self-Sufficiency Subcommittee Chairperson

Executive Director, Waste Not Want Not, Inc.



Goal 1

Launch a crisis-budgeting workshop

IN PROGRESS

- Partner outreach underway
- Curriculum in development

Goal 2

Educate food-insecure individuals and serving organizations on wrap-around support services in Clay County

IN PROGRESS

- Resource guide in development
- Directing individuals to Linksi

Goal 3

Employment Pathways

PAUSED

Deliberately paused — Career Source understaffed; ACE programs at capacity. Will revisit as CFIT grows.

Cross-Committee Alignment



SNAP Enrollment Expansion

Systemic Change and Food Access subcommittees jointly expanding SNAP enrollment. Systemic Change leads the training model; Food Access executes enrollment events.

Geographic Service Gap Analysis

Systemic Change identifies underserved areas through data and mapping, then passes findings to Food Access.

Stakeholder Outreach

Food Access's stakeholder outreach and Self-Sufficiency's wrap-around services education goal both ensure organizations and individuals have accurate, up-to-date resources.

Data Consistency

CFIT aims to serve as an authoritative data source for food insecurity advocacy in Clay County, ensuring consistent information for lawmakers, partners, and stakeholders.





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Want to Join the Force?

We'd love to have you.

TO GET INVOLVED, REACH OUT TO:

Avery Cecere

Director, Mission Impact, Waste Not Want Not

avery@wastenotflorida.org



Thank you.

Please complete this survey.



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